



Scaling up the adoption of Results Based Budgeting (RBB) in Protected Areas (PAs) and Forestry Enterprises (FEs)

From Pilot Projects to Full Implementation

RBB is a budgeting approach that focuses on achieving results and outcomes rather than just allocating funds to activities. In Kyrgyzstan, RBB was first introduced in 2011 on the central ministries level, but only recently it expanded to forestry enterprises and protected areas – including with support of BIOFIN.



Reviewing and updating methodological guidelines on the preparation of RBB for PAs and FEs (done);



Implementation of capacity building measures on RBB for staff of PAs and FEs (done);

In 2016-2018, pilot projects were carried out to test RBB implementation on the level of forestry enterprises (GIZ) and protected areas (BIOFIN-UNDP). In 2019, BIOFIN-Kyrgyzstan decided to fully introduce RBB in PAs and FEs.



Implementation of capacity building measures on the new methodology for PA Management Planning for staff of PAs (done);



Drafting the model performance indicators of PAs and FEs (done);

The developed methodological guidelines on the preparation of RBBs for PAs and FEs have been approved by the respective ministries.

- Staff of 23 PAs and 33 FEs have been trained on measures on preparation of RBB.
- Video training course and online testing system on RBB in process of development
- Staff of 23 PAs have been trained on development of management plans.
- Video training course and online testing system on development of management plans is in process of development.

The developed model performance indicators of PAs and FEs have been approved by the respective ministries





Development of guidelines on monitoring and evaluation of implementation of budget measures and programs in PAs and FEs (in process);



Conducting the M&E of the RBBs in PAs and FEs (planned);



Preparation
recommendations to
improve RBB
documents in PAs and
FEs (planned).







RBB ALLOWS ORGANIZATIONS TO:

- Focus on achieving results and outcomes
- Measure the effectiveness of programs
- Make informed decisions about resource allocation
- Enhance transparency and accountability

LESSONS LEARNT AND RECOMMENDATIONS TO OTHER COUNTRIES

Results are obtained through a comprehensive approach to the implementation of RBB:



A country should have basic legislation providing for RBB at least at central ministry level.



Effective training mechanisms for staff on the principles and techniques of programme budgeting needs to be in place; it is desirable to have several channels for training (lectures, video courses, joint drafting of RBB documents).



A working strategic planning mechanism for the organization to work within the sector needs to be in place.



Ministerial leaders' understanding of the benefits of RBB and their willingness to improve sector management through this mechanism makes it much faster and easier to introduce RBB at the sector level.















