

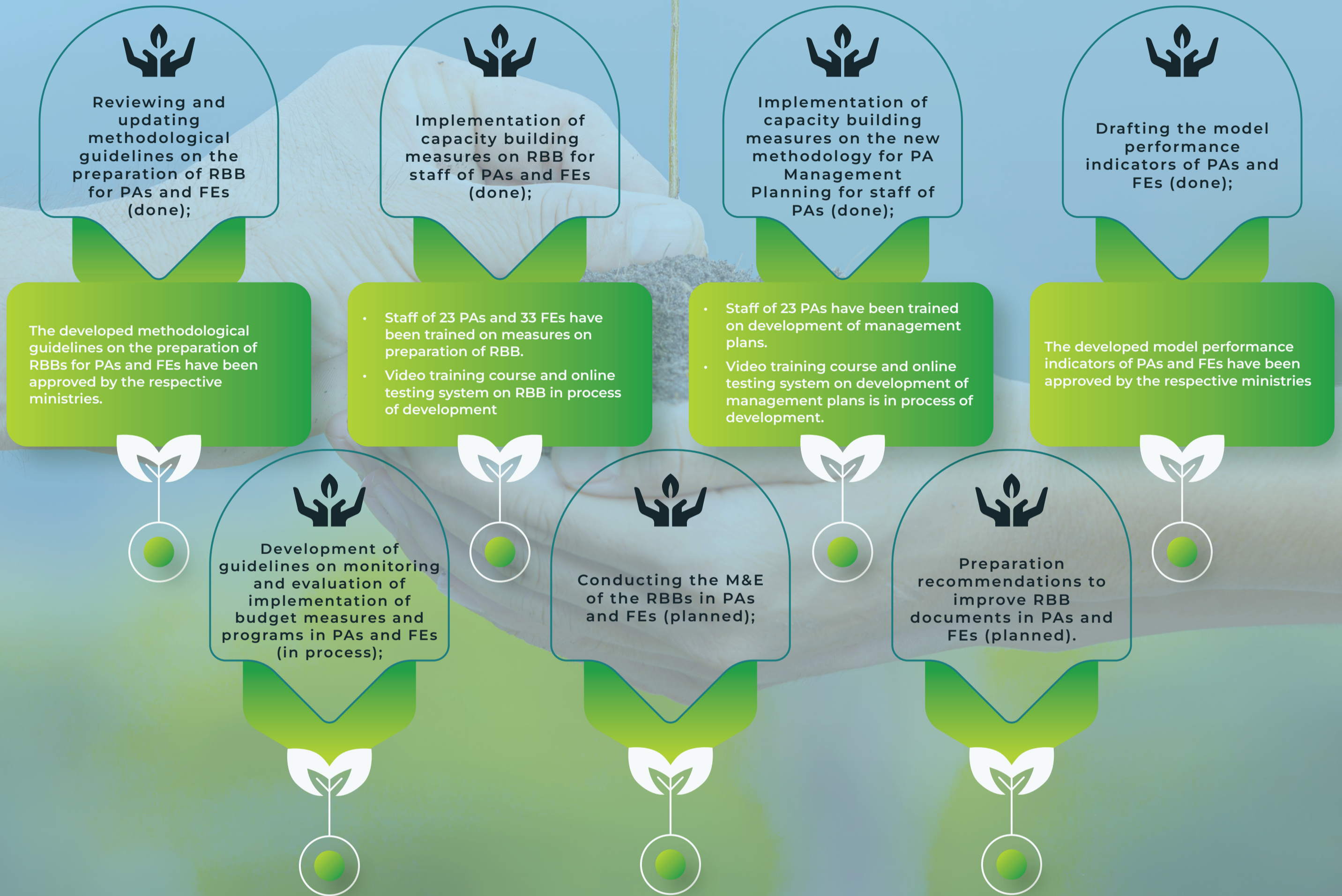


## Scaling up the adoption of Results Based Budgeting (RBB) in Protected Areas (PAs) and Forestry Enterprises (FEs)

### From Pilot Projects to Full Implementation

RBB is a budgeting approach that focuses on achieving results and outcomes rather than just allocating funds to activities. In Kyrgyzstan, RBB was first introduced in 2011 on the central ministries level, but only recently it expanded to forestry enterprises and protected areas – including with support of BIOFIN.

In 2016-2018, pilot projects were carried out to test RBB implementation on the level of forestry enterprises (GIZ) and protected areas (BIOFIN-UNDP). In 2019, BIOFIN-Kyrgyzstan decided to fully introduce RBB in PAs and FEs.



## RBB ALLOWS ORGANIZATIONS TO:

- Focus on achieving results and outcomes
- Measure the effectiveness of programs
- Make informed decisions about resource allocation
- Enhance transparency and accountability

## LESSONS LEARNT AND RECOMMENDATIONS TO OTHER COUNTRIES

Results are obtained through a comprehensive approach to the implementation of RBB:



A country should have basic legislation providing for RBB at least at central ministry level.



Effective training mechanisms for staff on the principles and techniques of programme budgeting needs to be in place; it is desirable to have several channels for training (lectures, video courses, joint drafting of RBB documents).



A working strategic planning mechanism for the organization to work within the sector needs to be in place.



Ministerial leaders' understanding of the benefits of RBB and their willingness to improve sector management through this mechanism - makes it much faster and easier to introduce RBB at the sector level.